





Sylvia Cheuy

Consulting Director, Collective Impact
Tamarack Institute



Budgeting for Your Collective Impact Initiative: Things to Consider



Plan for Sustainability

When developing your budget – keep the requirements of the initiative **lower rather than higher**

Resource Key Functions

Some functions may require additional funding for the effectiveness of the initiative. These include:

- Engaging and Building Partnerships
- Facilitating Dialogue and Collaboration
- Strategic Planning
- Research
- Learning and Evaluation



Key Backbone Design Principle: Shared Ownership



- Can some of your CBYF Initiative's operating costs be resourced through in-kind contributions from partner organizations?
- Contributing in-kind support to the CBYF Initiative helps partners develop a shared sense of ownership for the initiative overall

Does Your Budget Consider In-Kind Contributions from partner organizations?

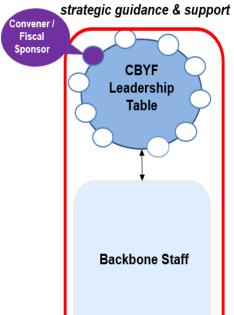
Typical in-kind contributions from partner organizations might include:

- Meeting space
- Technology (computer hardware, software and support)
- Administrative support
- Secondment of key staff



Backbone Resources

Backbone Infrastructure



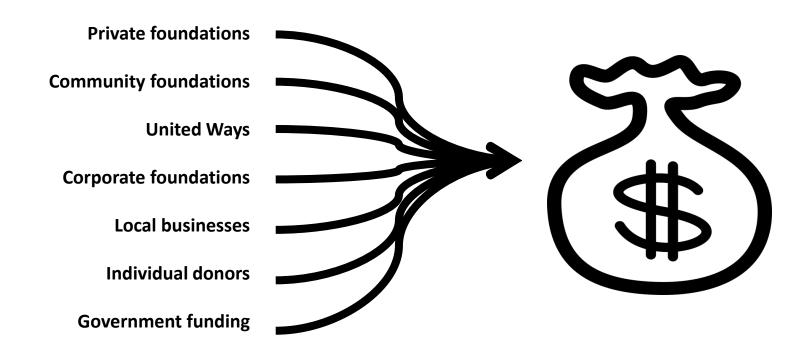
Convener/Fiscal Sponsor	A local charity willing to hold the financial resources on behalf of the collective impact collaborative.	
Leadership Table	10- 15 community leaders representing different sectors including youth voice	
Potential Staff Team	 2-3 staff members to support the work Lead Coordinator / Project Manager Community Engagement Admin support CBYF suggests hiring youth or people with lived/living experience	
Typical Responsibilities	 Guide Vision and Strategy Liaise with Leadership Table and Working Groups Build Public Will and connection Begin implementation of common agenda, strategies and shared measurement Seek additional resources if needed 	
Estimated Total Budget (from multiple sources – including in-kind)	\$200,000 - \$300,000* * Depends on community need and commitment	



CBYF Backbone Scope & Budget Over Time

	<u>Year I</u>	<u>Year 2</u>	<u>Year 3+</u>
*CBYF suggests hiring youth or peopled with lived/living experience	 Lead Coordinator/Project Manager Community Engagement Coordinator Administrative support 	 Lead Coordinator / Project Manager Community Engagement Coordinator Administrative support 	 Lead Coordinator/Project Manager Community Engagement Coordinator Administrative support Project Coordinator? Contract staff?
Typical Responsibilities	 Guide vision & strategy Liaise with Working Groups & Action Teams Build public awareness & will Research issues, develop common agenda, theory of change & community action plan 	 Guide vision & strategy Support & coordinate aligned activities Develop shared measurement practices Build public awareness & will 	 Expand priority strategies & partners based on data Build public awareness & will Communicate progress Advance policy Mobilize funding Renewal after 5 years
Estimated Budget	\$ 200-250 K	\$ 300-500 K *from multiple sources, including in-kind	*from multiple sources, including in-kind

Sustainability - Backbones Typically Have Multiple Funding Streams





Example of a CBYF Backbone's Budget in Year 1

Evnança Catagory	Budget (\$)	Description	
Expense Category	Approx.		
Salaries (for 2-3 staff)	\$ 48,500*	Backbone Lead Coordinator/Project Manager (1 FTE)	
	\$ 33,000*	Community Engagement Coordinator (1 FTE)	
	\$10,000*	Admin Support (0.5 FTE)	
	\$ 15,000*	Youth Internship	
Benefits (for 2-3 staff)	\$18,300	20% of all salaries	
Professional Fees & Consultants	\$ 10,000	Consulting support re: data collection etc.	
Community Engagement	\$ 20,000	Honorariums, youth engagement costs etc.	
Meetings & travel	\$ 6,000	Convening & hosting costs	
Communications	\$ 10,000	Website hosting & development, social media & print	
IT & Technology	\$ 0	In-kind or paid hardware, software & support	
Office	\$ 0	In-kind or paid rent, printing, etc.	
Total Expenses	\$ 215,000	CBYF funding and/or other grants & contributions	

CBYF Budget allocation guidelines include: **a proposed 55%** for backbone staff; **a proposed of 30%** for outreach & operations (youth engagement, honorariums, convening & website); and, **a proposed 15%** for administration (rent, printing, etc.).

^{*} Community Context – how to establish salaries